MSc Industrial Automation - System Design

Prof. Dr.-Ing. Werner Zimmermann

I. System Development Process

• Definition of a system

 Decision making: 	 definition of goals Eisenhower principle weighted criteria assessment
Planning:	– activity lists – time schedule
 Development process 	 top down, bottom up partitioning and interfaces
 Phase models 	 actions, results, milestones
 Requirements analysis 	

II. Analytical System Design

- Modeling dynamic systems
- state variables
 describing equations
 - block diagrams
- State space control state space description
 - control structure
 - pole placement design
 - observer structure
 - pole placement design
- Optimization of control systems
- Identification of control plants
- Neuronal Networks application in control systems

Observers

Module System Development Process

Contents

Α.	Overview	
1.	Technical systems	A. 1
2.	Designing a system	A. 3
3.	Development project types	A. 4
4.	Development project goals	A. 6
	Self study problems: GOAL1 – 4, EISENHOWER1	
В.	Decision Making and Planning	
1.	The NASA game	B. 1
2.	Weighted criteria assessment	B. 7
3.	Planning	B.11
3.1	Planning - step by step	B.12
3.2	Planning example	B.14
3.3	Keys to successful planning	B.19
	Self study problems: PLAN1, PLAN2	
	Supplement: Microsoft Project - Getting started	
C.	Requirements Analysis and Project Phases	
1.	A simple project model	C. 1
2.	Requirements analysis	
2.1	Example: Walkman AC adapter	C. 2
2.2	Requirements for 'Requirement Documents'	C. 5
	Self study problems: REQUIRE1, REQUIRE2	
3.	Real world projects	
3.1	Problems with the 'waterfall project model'	C. 7
3.2	Improving the development process	C. 9
4.	System architecture, partitioning and interfaces	C.11
	Self study problems: PARTITION1, INTERFACE1-2	

А

actions 3-1 activities 2-15 activity list 2-18

В

bottom-up 3-8

С

components 1-1

D

decision making 2-13

Е

Eisenhower principle 1-8

F

first time right 3-7

G

goal 1-3

I

incremental development 3-10 interface 1-1

L

Lastenheft 3-3

Μ

milestone 3-1

Ρ

partitioning 1-3 Pflichtenheft 3-3 phase model 3-2 planning 2-14 prerequisites 2-15 priorities 1-7 project management software 2-18 project types 1-4

R

rapid prototyping 3-10 redesign 3-7 resources 2-15 responsibilities 2-15 results 3-1 Risk assessment 3-4

S

scheduling 2-16 simultaneous engineering 3-10 spiral model 3-7 subsystem 1-2 supersystem 1-2 system 1-1

Т

time schedule 2-16 to-do-list 2-18 top-down 3-8 tradeoff 2-17

V

V model 3-7

W

waterfall model 3-6 weighted criteria assessment 2-13

0

organizing tools 2-18

FHT Esslingen MSc IA - System Design - Module Development Process 0.2

Module System Development Process

A. Overview

- 1. Technical systems
- A car as a technical system:



A system

• consists of <u>components</u>

e.g. engine, brakes, ...

- performs <u>functions</u>
- e.g. accelerating, braking, ...
- has <u>external interfaces</u> (to the outside world/environment)

e.g. accel. and brake pedal, tires, ...

and *internal interfaces* (between the components)

e.g. accelerator pedal - engine

Most systems

- are components of super-systems, i.e. higher level system
 - e.g. super-systems of a car:
 - a car is a component of the system 'traffic'
 - 'traffic' is a component of the system 'city'
 - . . .
- can be subdivided in **subsystems**, i.e. lower level systems
 - e.g. subsystems of a car:
 - engine and engine management system
 - brakes and brake management system (ABS/ASR)

- . . .



System border

- defines what is considered to be inside and outside of the system
- can be arbitrarily chosen by the system engineer depending on what is considered to be of interest

FHT Esslingen MSc IA - System Design - Module Development Process A. 2

- 2. Designing a system means
- establishing project goals
- defining the functions, which the system shall perform
- and "border conditions" like size, cost, ... User's view
- planing the development project Developer's view
- checking and refining the requirements
- partitioning the system (system concept/architecture), i.e.
 - identify, which components are needed and
 - assign functions to components
 - defining the internal interfaces between the components
- developing or purchasing the components



3. Development project types

Technical products can be divided in 3 major categories. Depending on the category, customer involvement during the project and intensity of the project phases differ very much:

- Multiple customers high volume products ("mass product") e.g. TV sets, mobile phones, office standard software
- At the end of the development process the product "waits" for customers. The customer is not involved in the development process, a marketing department within the company defines technical features and target price.
- Analysis of **competitor products** is crucial.
- New products are feature enhanced old products.
- Price, public relation/marketing and time to market are often more important than technical features.
- Single customer high volume products

e.g. automotive electronics

- Product design is mostly customer specific. The customer is heavily involved in planning, requirements analysis, design decisions and testing. → Development partnership
- In many cases the product is an add-in to the customer's own product. In these cases the **development** process must be **synchronized to the customer**'s own development.
- Further development activities during operation/maintenance phase to prolong production lifetime and for continued parts cost reduction.
- Single customer low volume product e.g. steel rolling mill, automobile production equipment
- Design is completely customer specific. \rightarrow Engin. service
- Support during operation and maintenance of the "product" are as important as the "product" development.

FHT Esslingen MSc IA - System Design - Module Development Process A. 4

A comparison:

	Multiple customers	Single customer	Single customer
	high volume	high volume	low volume product
	products	products	
Customer	none	very im	portant
involvement		+ -	+ +
Technical features	less important	very im	portant
Parts cost	very im	portant	not important
	+ -	+ +	
Development time	short	medium long	long
	months	1 5 years	2 5 years
Development cost	low	very high	very important
			+ + +
Time to market	very important	Important	not important
	+ + +		
Operation/	no	product care	very important
maintenance		cost reduction	
Product marketing	very important	not im	portant
Production lifetime	Short	Medium	Very long
			(incl. maintenance)
	months	2 5 years	5 10 years

4. Development project goals must be defined in terms of



Goals may be conflicting, especially between involved parties.

FHT Esslingen	MSc IA - System Design - Module Development	Process	A. 6
V3.0 Oct. 21	Copyright Prof. Zimmermann	SD1	1A.DOC

Example: Study MSc ITAE in Esslingen

- Your goals: 1. Graduate with best grade in all subjects
 - 2. Graduate in the shortest possible time
 - 3. Earn \$ 3000,- per month with student jobs

Will you be successful? Most likely not!

Discussing the goals:

\downarrow Criteria	Alternatives \rightarrow		
	Goal 1	Goal 2	Goal 3
precise?	Yes	No	Yes
		ightarrow specify time	
		or date	
measurable?	Yes	No	Yes
		\rightarrow time or date:	
		yes	
achievable?	Only if you are	Yes	No, students
	a genius !?		may only work
			<40hrs/month
consistent?		No, need more	e time to work

Dealing with conflicting goals:	Assign Priorities		
A (highest priority)	must be a achieved \rightarrow a 'killer' feature		
В	shall be achieved		
C	may be achieved \rightarrow a 'nice to have' feature		

FHT Esslingen	MSc IA - System Design - Module Development	Process	A. 7
V3.0 Oct. 21	Copyright Prof. Zimmermann	SD1	1A.DOC

How to set priorities?

• Eisenhower's principle

Don't confuse: important – urgent

	very important	less important
very urgent	A	В
	 start at once 	 look for help
	 need to do it yourself 	 let somebody do for you (delegate)
less urgent	С	W
	 keep for later schedule in your activities list 	 forget about it ! put into the waste paper basket

• Pareto's rule: The 80% – 20% principle

80% of the total result can be achieved with 20% of the total effort. The remaining 20% of the functions take more than 80% of the effort!

- Identify the 'must' functions $\rightarrow A$
- The 'rest' goes into the B and C category
- Use incremental development:
 - Implement the must functions and create a working prototype with limited functionality
 - Add functions and features incrementally according to B and C categories
 - Finally optimize

B. Decision Making and Planning

1. The NASA game



Imagine the following situation:

- You are in a team of 2 astronauts, who have landed on the **bright side of the moon**.
- You are on an excursion with your lunar vehicle some
 100 km away from your lander module (the rocket, which will bring you back to your mother ship in the moon orbit).
- Unfortunately the lunar vehicle has broken down and you have to **walk back to your lander module**.
- For such cases you have an **emergency equipment**, consisting of the **12 items**.
- However, you cannot carry all these items with you and most likely during your march you will have to leave back items from time to time. So you have to decide, which items are more important for your survival than others.

The items in your emergency kit are (unordered list) :

- 90-110 MHz sender/receiver
- Parachute
- Matches
- First aid kit
- Stellar map (moon and stars)
- 20 m rope
- Signal pistol with flares
- Portable heater
- 20 I water
- Compass
- Two 50 kg oxygen tanks
- Food concentrate

These items shall be assigned **unique priorities from 1** (most important) **to 12** (least important). No two items must have the same priority.

The assignment is done in two rounds:

- a) Each student delivers his/her individual solution.
- b) Students discuss and a agree on a team solution with 4...5 students being in a team.

a) Individual solution:

Student name:

Items in my emergency kit:

ltem	priority *1
90-110 MHz sender/receiver	
Parachute	
Matches	
First aid kit	
Stellar map (moon and stars)	
20 m rope	
Signal pistol with flares	
Portable heater	
20 I water	
Compass	
Two 50 kg oxygen tanks	
Food concentrate	

* 1

Please **assign priorities from 1** (most important) **to 12** (least important). No two items must have the same priority.

b) Team solution:

Team members:

Items in our emergency kit:

Item	priority *1
90-110 MHz sender/receiver	
Parachute	
Matches	
First aid kit	
Stellar map (moon and stars)	
20 m rope	
Signal pistol with flares	
Portable heater	
20 I water	
Compass	
Two 50 kg oxygen tanks	
Food concentrate	

* 1

Please **assign priorities from 1** (most important) **to 12** (least important). No two items must have the same priority.

Observations:

- Decisions can not always be made based on pure facts and real knowledge → deal with uncertainty
- Decisions in groups can be influenced by communication skills of group members → deal with the "human factor"
- 2. A formalized, semi-objective way of decision making: Weighted criteria assessment
- **Define** the **alternatives**
- Formulate the criteria to assess the alternatives Use positive criteria rather than negative ones (if possible)
- Assess the importance of the criteria ("priority scale") Use a 'weight' scale, e.g. 10 for 'most important', 1 for 'least important'
- Assess the alternatives criterion by criterion Use a point scale, e.g. 10 for 'best', 0 for 'worst'
- Multiply your weights with your points and sum up for each alternative

An example situation:

- You are a FHTE student, looking forward to the 2 months summer break.
- Next semester you will start working on your master thesis.
- You have an old car in very bad condition. A new car would cost \$1500 minimum.
- You have a friend, living in Madrid/Spain. Visiting your friend would cost \$800 minimum.
- You have \$1200.

What to do: Work and buy a new car or visit your friend?

Hints for using this method:

- Try to spread the weight and the assessment scale to better differentiate as much as possible.
- If sums are close to each other, the decision still is unclear. Review your weights or try to find more criteria.
- Remove those criteria, which nearly have the same meaning (e.g. "gain working experience" and "gain experience in foreign countries") and try to reformulate one common criterion, including both goals (e.g. "gain experience which is helpful for your future job").
 - \rightarrow By having to many criteria with nearly identical meaning the decision process can be easily manipulated in favor of one alternative.
- Try to find compromise alternatives.
- Don't trust blindly! Critically review your results. In case of unexpected results, check your criteria and weights.

It is the discussion process, forcing you to think about, express and understand, what you and the others in the team really want or feel, which makes this method valid, not the naked result values.

			Altern	ative 1	Altern	ative 2	Altern	ative 3
			Work an new	nd buy a / car	Visit you Ma	r friend in drid		
#	Criterion	Weight	Points	Points x Weight	Points	Points x Weight	Points	Points x Weight
	Ensure mobility	6	10	60	0	0		
	Recreate from student life stress	1	1	1	10	10		
	Relationship to your friend	4	0	0	10	40		
	Gain experience which is helpful in your future job	10	8	80	5	50		
			Sum:	141	Sum:	100	Sum:	

FHT Esslingen	MSc IA - Sy	stem Design	- Module Develop	pment Process	B. 7

			Altern	ative 1	Altern	ative 2	Altern	ative 3				
#	Criterion	Weight	Points	Points x Weight	Points	Points x Weight	Points	Points x Weight				
			Sum:		Sum:		Sum:					

FHT Esslingen	MSc IA - System Design - Module Developm	ent Process B. 8	
V3.0 Okt. 21	Copyright Prof. Zimmermann	SD1_1B.DOC	-

3. Planning

... is the key to successful projects. Nearly all every day life activities include some amount of planning.

Examples:

- traveling:
 - Where to go?
 - Which routes to take to get there?
 - When does the bus/train/plane go?
 - Hotel/camp ground reservation made?
 - Passport valid, visa needed?
 - Credit card, foreign currency, traveler cheques available?
 - How many and which clothes needed?

- . . .

- buying food:
 - What do you want to eat/drink?
 - Contents of refrigerator checked?
 - In which shops to buy?
 - "Transportation" capacity sufficient?
 - Enough money available?
 - . . .
- . . .

Planning consists of 3 tasks:

- a) Collecting the data basis for planning
- b) Scheduling activities (time table = "making the plan")
- c) Continuos controlling and correcting the plan ("feedback")

3.1 Planning - step by step

a) Collecting the data basis for planning

- 1. Define activities what must be done ?
 - Write down all activities, which must be performed during the project → activity list
 - Specify the expected result of each activity. Define, how to check, whether an activity was carried out successful.
 - Start with a brainstorming approach, i.e. write down activities without any order as they come into your mind.
 - Then try to group the activities, e.g. by assigning them to the different project phases (see chap. C).
- 2. Define responsibilities who does it ?
 - For each activity write down, who has to perform it ("human resources"), i.e. who is responsible, that the desired results are available in time. Always assign humans ("personal responsibility") not organizations like companies, departments, ... !
- 3. Define prerequisites (interdependencies)

- what is needed before the activity can begin ?

- For each activity think about, which results from other activities will be needed, before this activity can begin (e.g. PCB design does only make sense, when the circuit design is completed and circuit diagram and parts list are available).
- 4. Define technical **resources**

- what is needed during the activity ?

- E.g. EMC test cell for EMC tests, prototype vehicle, ...
- 5. Define needed/available time how long does the activity take ?

B. 10

- For each activity estimate, how long it will take to carry out the activity.
- In some cases the available time for an activity (or the whole project) is forced by conditions outside of your control (e.g. road winter testing for vehicles in Europe is limited to December to March, your master thesis must be finished within 6 months, ...). This will define the amount of resources needed, to carry out all activities in the available time or limit the number of activities, which can be carried out.

b) Scheduling the activities

6. Define the sequence - when will it be done ?

- The interdependencies of the activities (step 3) and the human (step 2) and technical resources (step 4) define a logical sequence of the activities.
- Activities, which do not conflict with respect to resources and interdependencies can be paralleled to reduce the overall time.
- Together with the needed or available time (step 5) for each activity a → time schedule (the "plan") can be established. Time schedules typically are presented as GANTT or PERT diagram.

c) Continuos controlling and correcting the plan ("Feedback")

- The begin and end of all activities must be monitored and the results checked. If the reality and the plan differ (the usual case), the plan must be corrected.
- At the beginning of a project, the activities may be rather coarse, summarizing rather than going into detail. During the project details will be worked out step by step. Typically at the end of each phase, the next phase(s) are planned in more detail.

3.2 A planning example

Establish a coarse plan for the development of a mobile phone.

Note:

To simplify the plan, activities for

- market analysis,
- marketing campaign and introduction
- production preparation
- documentation and certification
- . . .

will not be considered here.

Remarks:

- Activity lists and schedules are partially redundant. Activity lists are better suited for details. Schedules are better suited to show the sequence of the activities.
- Often various levels of detail are necessary, e.g. for management a schedule with major phases is sufficient, whereas for engineering staff activities must be broken down to details.
- To reduce redundancy, allow various views on the data and easily adapt the plan to any changes during the project, project management software like MS Project is available. Other tools like Outlook or PDA software may also offer partial planning support.

However:

Planning is still an 'engineering' task and cannot be done automatically!

|--|

Activity list

#	What?	Who?	How long?	Whe	en?	Done?
	Activity - Prerequisites (PR) - resources (RS) - results (R)	Responsibility	Duration	Begin	End	Check
1	Requirements analysis	Marketing	2w	See		
	PR: Marketing analysis, R: Req.Doc	Prod.Planning		Schedule		
2	Concept phase	HW, SW, ME	2w			
	PR: 1, R: System Architecture and Spec. Doc	concept team				
3	Mechanical design	ME dept.	Зw			
	PR: 2, R: Case prototype					
4	Hardware design	HW dept.	6w			
	PR:2+(3), R: PCB prototype					
5	Mechanical + HW integration	HW, ME	1 w			
	PR: 3 + 4, R: Working prototype HW					
6	Software design	SW dept.	8w			
	PR: 2, RS: Breadboard HW, R: SW prototype (?)					
7	Hardware + software integration	HW, SW	2w			
	PR: 4+6, Working prototype					
8	Prototype test	Test Team	4w			
	PR: 5+7, R: Test documentation					
9	Redesign/Retest (details like 49)	HW, SW,	4w			
	PR: 9, R: Production ready product	ME				

FHT Esslingen	MSc IA - System Design - Module Development Process	B. 13
- J -		-

Schedule

#	What?	Who?		When? (scale is CW=calender weeks)																								
			1	2	З	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26
1	Req. analysis	MG, PP																										
2	Concept phase	Concept T.																										
2.1	Concept approval	Chief Eng.																										
	Implementation																											
3	Mechanical design	ME																										
4	Hardware design	HW																										
5	ME/HW integration	HW, ME																										
6	Software design	SW																										
7	HW/SW integration	HW, SW																										
7.1	Prototype release	Chief Eng.																										
8	Prototype test	Test T.																										
8.1	Test evaluation	Chief Eng.																										
9	Redesign/Retest	All																										
9.1	Release for Prod.	Chief Eng.																										

Legend: \triangle Begin of activity \bigtriangledown End of activity \diamondsuit Milestone $\blacktriangle \blacksquare \blacksquare \clubsuit \blacksquare$ Done

FHT Esslingen MSc IA - System Design - Module Development Process B. 14

Activity list

#	What?	Who?	How long?	Wh	en?	Done?
	Activity - Prerequisites (PR) - resources (RS) - results (R)	Responsibility	Duration	Begin	End	Check

FHT Esslingen	MSc IA - System Design - Module Development Proces	s B. 15
V3.0 Okt. 21	Copyright Prof. Zimmermann S	D1_1B.DOC

Schedule

#	What?	Who?	When? (scale is) 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 19 10 21 22 23 24 14																					
			1	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 24														26						
																							<u> </u>	
																								_
	\wedge Pagin of a		En	4 0	fo			. /		1:10							<u></u>		1		1	1	<u> </u>	<u> </u>

Legend: \triangle Begin of activity \bigtriangledown End of activity \diamondsuit Milestone $\blacktriangle \blacksquare \blacksquare \blacksquare \blacksquare$ Done

FHT Esslingen MSc IA - System Design - Module Development Process B. 16

3.3 Keys to successful planning

- 1. Agreement with all involved parties
- If others are involved in your project to carry out activities, deliver input for your project or use your results, let them specify their own activities and the time needed for them.
- No project will succeed, if not all involved parties agree to their part of the activity list and time schedule.

2. Don't overconstraint the plan

- A plan is a **tradeoff between activities**, **resources and time**. Not all of these 3 items may be predefined:
- If activities and resources are predefined, the time is an output of the planning process rather than an input.
- If resources and time are predefined, the possible activities are an output, resulting in limited or canceled activities or activities carried out with limited quality.

3. Don't use best case planning

- Leave **room for the unexpected** in your plans! If anything can go wrong, it will ... (Murphy's law). "First time right" and "zero failure" are good goals, but hard to achieve.
- Include **milestones**, where to **check results** and include phases for correcting them ('**redesign**'). The time between the milestones shall be as short as possible (use 'submilestones'), to make the feedback loops small.
- Sequence activities according to their priority, put less important activities at the end! If the project runs out of time, cut or shorten these activities.

4. Build up planning experience

 Always review your projects to learn for the next project. What was good, what went wrong? Which was the actual time needed? Which partners were reliable?

C. Requirements Analysis and Project Phases

1. A simple project model



Each phase has

- activities
- ... to be performed to produce the phase's result

```
e.g. in the implementation phase:
       circuit development, PCB development, ...
```

- results
- "products", documenting the results of the phase

= input for next phase

e.g. at the end of the requirements phase: hardware/software specification document

e.g. at the end of the implementation phase:

```
fully functional prototype
```

- milestone(s) or gate(s)
 - result(s) which must be achieved and (formally) be approved before proceeding to the next phase e.g. at the end of the test phase: release for production

In big projects each phase will be subdivided in subphases with parallel and sequential activities.

```
MSc IA - System Design - Module Development Process
FHT Esslingen
                                                                         C. 1
```

2. Requirements analysis

2.1 Example: Walkman AC Adapter

Original requirements specified by the customer:

• Develop an AC adapter for a walkman, to connect the walkman to the mains power supply. The adapter will be sold in Europe.

Refined requirements

• After the designer has interviewed the customer, a detailed requirements document can be written:

Requirements Document for FHTE-Walkman AC Adapter

1. Purpose

This paper describes an AC adapter for our FHTE-walkman, to connect the FHTE-walkman to the mains power supply.

2. Marketing Information

The product is to be sold as an option to those customers, who also buy our FHTE-walkman. Competition and their products' features were already described in the FHTE-walkman marketing study. However, the AC adapter will only be sold in Europe.

3. Function

3.1 Normal Operation

The AC adapter shall deliver a constant DC output voltage at a variable output current within the specified AC input voltage range. There shall be no user selectable or adjustable parameters.

3.2 Startup and Shutdown Procedure

The AC adapter shall start and stop operation, whenever the AC input connector is plugged into or removed from a mains socket. The load may or may not be connected during startup

and shutdown and may be connected or removed during normal operation.

3.3 Failure Behavior

The adapter's output shall be short circuit protected. The adapter may turn off its output voltage, if the adapter's internal temperature becomes too high. It must turn on again after cooling down, if the input plug is removed and reconnected.

3.4 Additional Functions

None

4. Technical Data

4.1 Electrical and Mechanical (see also 3.2) Interface

• Input	110 230V \pm 10% / AC 50 Hz 2pin Euro plug with 2.5m cable
• Output	9V DC ± 3%, 0 500mA isolated from input 3.5mm socket
4.2 Case	
 Material Color Insulation: Size Weight Surface temperature 	non-conductive plastic black or gray double insulated, comply with VDE 100 < 6 x 6 x 7 cm ³ < 250g < 50°C
4.3 User Interface	
Switches and keysDisplay, control lamps	none, turn on by plugging in the input cable LED (green), if output voltage is in specified range, brightness t.b.d.

4.4 Environmental Condition	S
 Ambient temperature: Air humidity: Sealing: Electromagnetic compatibili Vibration and shock: 	+ 1030°C 10 80% IP 44 ity: CE 1g sine wave 1 1000Hz must withstand a 1m fall on concrete floor
5. Commercial Data	
 Projected sales volume: Projected parts cost: Projected availability: Solution: 	10000 (1 st 3 months) 100 000 (total in 3 years) < \$ 20 Preproduction samples May 2004 Start of Production Sep. 2004

2.2 Requirements for 'Requirement Documents'

• Requirement documents should be written from a user/customer's view, defining, what the system/product should do, not how it is implemented.

During the concept phase, the requirements document is converted into a 'Specification Document', which describes, how the system/product shall be implemented together with a detailed project plan and a parts and development cost estimation.

Required contents:

- Functions of the system in <u>all</u> operating modes. Many customers forget to specify startup and shutdown procedures and the desired behavior in failure situations
- Electrical and mechanical interfaces description
- User interface description (how to operate the system)
- Environmental conditions (ambient temperature, sealing, vibration, EMC, ... for hardware; computer platform, operating system, disk/ram sizes, ... for software)
- A requirements document **should refer to or include** a short abstract of **a marketing study**, showing the main competitors, market share and competing products with key features and prices. Very often such a marketing study initializes the product development project.

Style

- Use data rather than purely describing properties (minimum and maximum values or nominal values and tolerances if possible)
- Use established standards (e.g. IEC, ISO, ANSI, ...), where applicable
- Include all items necessary for product development. If these items cannot yet be defined, mark them as "t.b.d = to be defined later".

Intentionally left blank

FHT Esslingen MSc IA - System Design - Module Development Process C. 6

3. Real world projects

3.1 Problems with the waterfall project model



The waterfall model is strictly sequential ...

												20	00	
Nr.	Aufgabe	Aug	Sep	Okt	Nov	Dez	Jan	Feb	Mär	Apr	Mai	Jun	Jul	Aug
1	Requirements analysis				r i									
2	Project Decision			•	•									
3	Concept phase			4	<u> </u>		7							
4	Concept approvement					•								
5	Implementation phase				1	4	<u> </u>				7			
6	Prototype release									•				
7	Test									4	<u> </u>		7	
8	Production release											•		
9	Operation and Maintenance											4		

- ... real world projects are not ! In real world projects
- due to missing information not all details for later phases can be specified in early phases
- due to technical problems implementation tradeoffs have retrospective effects on the concept or even on the requirements
- time or resource constraints do not allow a fully sequential schedule
- customer or market demands may change (the longer the project, the more this is likely)

FHT Esslingen MSc IA - System Design - Module Development Process C. 7

• Long feedback loops V-model of software dev. BAD



Errors in the requirements analysis (first phase of the development process), causing a wrong system behavior, are often only found during the system test (at the end of the development process)

Spiral Model: Incremental design instead of "first time right"



• Incremental design: Plan to refine requirements and prototype function in a carefully planned step-by-step process

3.2 Improving the development process

• Top-Down vs. Bottom-Up

<u>Top-down</u>: Proceed from a global overview (goals, objects, block diagram level, interfaces,...) to the detailed level (algorithms, circuits, ...)

<u>Bottom-up</u>: Proceed from the detailed implementation level to the complete system

Example: Items to solve when designing a telephone network

ТОР	How many users at which locations? How often and how long will the calls between the different locations be?
MIDDLE	Wireless or wire-bound transmission? Optical or electrical? Analog or digital?
воттом	Class A or class A/B audio amplifier? RJ45 or TAE connector?

- Use a top-down approach to get the big picture fast (requirements, concept, major building blocks)
- Identify the critical technical problems ("job killers")
- Use a bottom-up approach to find out early, if and how the critical technical problems can be solved

 \rightarrow make a good concept <u>and</u> eliminate risks early

- Rapid prototyping simulation and implementation tools
- Requirements and concept are verified by simulation rather than waiting until the implementation is completed.
- Prototypes are build by automatic generation tools (e.g. program code synthesis from UML models, circuit synthesis from VHDL/Verilog descriptions)

 \rightarrow reduce errors in requirements and implementation

FHT Esslingen	MSc IA - System Design - Module Development Process	C. 9

- Simultaneous engineering (Parallel design)
- Split up the development between simultaneous working groups, e.g. PC development \rightarrow HW/SW co-design



\rightarrow reduces overall development time

- Simultaneous engineering requires:
 - * well-defined interfaces between the modules
 - * well-defined information flow between design groups

4. System Architecture, Partitioning and Interfaces

Examples

Horizontally and vertically structuring a system in blocks (modules) and layers.

• Stereo radio set



Horizontally structured (block diagram structure)

• PC based sound processing

Software



Vertically structured ("layered")

FHT Esslingen	MSc IA - System Design - Module Development Process	C. 11
---------------	---	-------

Partitioning / structuring principles

- Signal flow centered partitioning
 - combine functions which lie in the same signal path (signal flow centered) e.g. left channel right channel
- Function oriented partitioning:
 - Combine similar functions
 - e.g. preamplifier equalizer ...
 - e.g. physical layer core logic user interface

Design rules for partitioning and interfaces:

- Modules shall have clearly defined functions and interfaces
- Modules shall be independent (during development, manufacturing, test, maintenance, ...)
- Separate "stable" and "variable" functions
- Realize in software, what needs to be field upgradable
- Interfaces shall be "small and simple" (low number of signals, parameters, ...)
- Interfaces shall be robust (hardware: short circuit / overvoltage protected, software: parameter checking, error codes, ...)
- Don't reinvent the wheel, use established standards for interfaces and standard hardware/software modules (where applicable, especially in low volume products)!

Design and partitioning rules apply equally to hardware and software \rightarrow see Software engineering module in Information Technology.